

KEY CORPORATE RISK REGISTER SUMMARY

| Key Corporate Risk | Gross Likelihood | Gross Impact | Gross Score | Net Likelihood | Net Impact | Net Score |
|--|------------------|--------------|-------------|----------------|------------|-----------|
| KCR1 Financial Pressures | Highly Probable | Major | 21 | Probable | Major | 20 |
| KCR2 Governance | Probable | Major | 20 | Possible | Major | 19 |
| KCR3 Effective and Strong Partnerships | Probable | Major | 20 | Possible | Moderate | 14 |
| KCR4 Changing Demographics | Probable | Major | 20 | Possible | Major | 19 |
| KCR5 Safeguarding | Probable | Major | 20 | Possible | Major | 19 |
| KCR6 Health and Wellbeing | Probable | Major | 20 | Probable | Moderate | 15 |
| KCR7 Capital Programme | Probable | Major | 20 | Probable | Moderate | 15 |
| KCR8 Communities | Probable | Major | 20 | Possible | Major | 19 |
| KCR9 Workforce/ Capacity | Probable | Major | 20 | Possible | Moderate | 14 |
| KCR10 External Market Conditions | Unlikely | Major | 18 | Unlikely | Moderate | 13 |
| KCR11 Major Incidents | Probable | Catastrophic | 24 | Possible | Major | 19 |